

NATO Energy Security Centre of Excellence

Hybrid-War and Critical Energy Infrastructure: the Ukrianian Conflict Case-Study



Study

- "Ukraine is a polygon to investigate contemporary threats to infrastructure"
- Study is on <u>military/terrorist</u> threat on <u>energy</u> <u>infrastructure</u> in context of hybrid warfare.
- Based on Ukrainian experience, to work out <u>"toolbox"</u> for NATO member and partner countries to build resilience in energy sector.



Study

- Considers <u>broad Energy Secury</u> (EnSec) and Security of Supply (SoS) <u>aspect</u> in contemporary military conflict only as background information.
- <u>Cyber attacks</u> on energy infrastructure as part of military action – considered only as **background** information
- Other threats, such as aging infrastructure, natural and industrial accidents, geo- and electromagnetical threats are considered only as background information



Study

- This study will not help to solve current conflict in Ukraine.
- It's to be prepared for the next one!
- As by-product, we want to draw attnetion and raise awareness in NATO countries, witch could benefit Ukraine during current crisis.





Phase I – Theoretical study (2015)

Phase II – Practical "Manual" (2016)

Implementation Phase



Preparation Phase



Preparation Phase

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- Establishing the research initiative
- Constructing the ProjectPlan
- Contacting potential partners, target group etc.



Phase I Theoretical Study



Phase I – Theoretical study

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- Energy attacks in war-s (1900)
- Monitoring Ukrainian events, also other contemporary conflicts
- Working out Russian conduct in hybrid warfare as such
- Working out energy aspect in Contemporary (Russian) war doctrine



Historical Attacks on CEI

- Relevant attacks during conventional wars 1914 - present
- Covering plans and also incidents (terrorist attacks etc.)

KGB activities in NATO countries: An immensely detailed plan to destroy "oil refineries and oil and gas pipelines across Canada from British Columbia to Montreal"

Open source collection & books



Monitoring

Monoitorng all relevant events and developments in Ukraine, but also in <u>ohter conflicts</u>

- •Relevant political, energy and CEI events are databased in separate columns for ease of access and reference.
- •Empirical data points then form basis for preliminary analysis and inference.
- •Open source collection.

From this collection, some patterns have already become apparent, viz. coal related infrastructure being targeted.

Asymetric warfare and Russian contemporary war doctrine

- Analysis of the assymetric warfare as different from traditional war
- The origins and development of Russian nonlinear warfare
- The Russian contemporary war doctrine -Matrjoshka voina or Gerassimov Doctrine

Energy aspects in contemporary military conflict

- Main product of the Theoretical Phase
 - Why
 - Potential Targets
 - How tacticks, strategy
 - What are the consequences



Phase II Practical Toolbox



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Phase II - Practical "Toolbox"

- "Countrybook"
- How would Russia use energy aspects in potential contemporary conflict with a NATO member or partner country.
- "Best practices"
- Work out conceptual backage or "toolbox" for these countries to resist these threats, to build resilience.



Countrybook

- In order to have the analysis as serious as possible and the toolbox to be as useful as possible, all will be built on real infrastructure topology, technical numbers etc.
- Therefore extensive material acumulation will be used to base research on that
- "Statement on Security of Energy Supply of Ukraine" 2012

How would Russia use Energy attacks

- Based on the final product of the phase one and "countrybook" material, a evaluation of target country or region energy infrastructure security level will be given
- What are the "critical node's", "bottel necks", etc, in target area, that make up the vulnerabilities
- Where and how would the energy infrastructure be attacked, with what tools with what consequences.



Best Practices

- Most countries have CIP and EnSec experiences and initiatives
- Intrernational organisatison have developed manuals etc.
- Gather these "best practices" and "experiences" from initiatives around the world

Work out "package" for these countries to resist these threats, to build resilience.

- For NATO member and partner countries.
- Based on *"best practices"* gathered from around the world.
- A set of measures to improve the CEIP level of a specific region or country.
- All countries considered to be under threat.

Work out "toolbox" for these countries to resist these threats, to build resilience.

- Energy experts
 - what is the war like, what the preparation must be for.
- Military and Interior Security personnell
 - threats to CEI and consequences
- Legislative body
 - relations between energy sector and interior and exterior security

Work out "toolbox" for these countries to resist these threats, to build resilience.

- The measures must be reasnoble
 - Investment vs. Competitiveness of economy
- It must prioritizise most cost-effective solutions
- The solutions must be in compliance with ohter initiatives (energy market, renewable initiative, Security of Supply)



Deliverable





Potential partners

• Think Tanks:

– EnSec, CIP, Hybrid warfare, Ukrainian conflict.

- Transmission System Operators and Interior (CIP) Security Authorities.
- Universities with EnSec and CIP curriculas!
- Intelligence (analysis) services
- Military authorities (universities) considering CIP, EnSec and hybrid warfare
- Public-Private Partnership and inter-



Your support:

- Is the study relevant, feasible, logical?
- Suggestions to improve the concept of the project.
- Would you participate how could you contyribute?
 - How can we fasilitate your support?
- Potential project partners?



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